

CANDIDACY OF HIGHER SCHOOL OF ECONOMICS MOSCOW, RUSSIA



MEMBERSHIP CANDIDACY FORM

Full name of University: National Research
University Higher School of Economics (HSE)

Rector Yaroslav I. Kuzminov

Address: 101000 Russia, Moscow, 20 Myasnitskaya st.

Telephone:

+7 (495) 628 80 03

+7 (495) 771 32 23

Fax: - +7(495) 628-86-06

E-mail: erofeev@hse.ru

Website: <http://www.hse.ru/en/>

Comprehensive University:

Yes/No

Number of Faculties: **10**

Main Fields of Studies: **economics, social sciences,
humanities, computer science**



Research and teaching closely connected: **Yes/No**

Lifelong Learning Programmes: **Yes/No**

Postgraduate Programmes: **Yes/No**

Number of PhD Students: **622**)

Vocational training of adults: **Yes/No**

Number of students: **25 000**

Foreign students in %: **4**

Overall university budget (2014, in EUR: exchange rate –
01.07.2014):

Approximately €300 million

Number of co-operation agreements, main partners and
programmes:

300+ agreements with international universities and
research organizations; 130+ student exchange programs;
40+ double-degree programs with leading foreign
universities; **HSE partners (UNICA Member Universities):**
Universität Wien, Université Libre de Bruxelles, Charles
University, University of Helsinki, Freie Universität Berlin,
Humboldt-Universität zu Berlin, University College Dublin,
Università degli Studi di Roma Tor Vergata, University of
Luxembourg, University of Oslo, University of Warsaw,
Universidade Nova de Lisboa, University of Belgrade,
Universidad Autónoma de Madrid, Middle East Technical
University;

HSE Double Degree Programme partners: London School
of Economics and Political Sciences; University College of
London; University of Bologna; Humboldt-Universität zu
Berlin; Université Paris I Panthéon-Sorbonne; ESCP
Europe; Tilburg University; Lancaster University



Management School; George Mason University; Maastricht University etc.

HSE pre-university Lyceum Bachelor's - 59 programs -16 fields of study Master's -113 graduate programs - 28 fields of study Doctoral - 53 programs Postgraduate, Continuing, and Professional - more than 600 (incl. MBA, DBA, EMBA, and short-term courses) -18 fields of study

Most important European/international R&D programmes:

HSE has more than 130 R&D programmes. Among them:

1. Dynamical systems and their applications (DSA) (in partnerships with Université of Grenoble, France; School of Mathematical Sciences, Peking University, China; Institut de Mathématiques de Bourgogne, France; Imperial College, London, UK; University of Nantes, France; University of Campinas, Brazil; University of Warwick, UK; University of Daresbury, UK; Masaryk University, Brno, Czech Republic)
2. Social entrepreneurship on the social services market in Russia: models, actors and ways to institutionalize (in the context work of the international project "International comparative social enterprise model", ICSEM) (in partnership with University of Liège, Belgium; Catholic University of Louvain, Belgium)
3. Russian panel study of trajectories in education and careers (in partnership with eduLIFE – Education as a Lifelong Process – Comparing Educational Trajectories in Modern Societies (Florence, Italy)
4. The Monitoring of the state of civil society (in partnership with Boston College, Chestnut Hill, Massachusetts USA; International Council of



Voluntarism, Civil Society, and Social Economy Researcher Associations; Department of Business-Society Management, Rotterdam School of Management at the Erasmus University Rotterdam; Faculty of Social Sciences of VU University Amsterdam)

5. Monitoring of innovation activity of innovation actors (transfer of S&T results and technologies) (in partnership with Fraunhofer Institute for Systems and Innovation Research, Germany; Foresight and Policy Development of the Austrian Institute of Technology (AIT), Austria; OECD Science and Technology Policy Division; Swiss Science and Technology Council (SSTC)).

Member of the European University Association (EUA): **Yes/No**

Member of the EUA Council for Doctoral Education (EUA-CDE): **Yes/No**

Member of other(s) University network(s): *(Please name it/them)*

- European Foundation for Management Development (EFMD)
- EFMD Global Network
- OECD, Institutional Management in Higher Education (IMHE)
- Inter-university Consortium For Political and Social Research (ICPSR)
- European Association for Comparative Economics



Studies (EACES)

- Association for computer-assisted surveys
- Council for Advancement and Support of Education (CASE)
- The Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPAcee)
- International Institute of Administrative Sciences (IIAS)
- International Association of Schools and Institutes of Administration (IASIA)
- Law Schools Global League
- Nonprofit Academic Centers Council (NACC) - (Association of Chartered certified accountants (ACCA)
- Heads of University Management and Administration Network Europe (HUMANE)
- European Consortium for Political Research (ECPR)
- CUMULUS, International Association of Universities and Colleges of Art, Design and Media
- International Statistical Institute Corporate (ISI)

Information on the implementation of the Bologna process:

HSE was the first Russian university to introduce the 4 + 2 system and strongly supported Russian participation in the Bologna process. It took part in introducing the State Final Examination system aimed to reform admissions to the Russian universities. HSE was one of the first Russian universities to use these exams as part of the admission process.

HSE was one of the first educational establishments in Russia to introduce a system of academic credits. Each successful year of study at the university represents 60 credits, which is in line with the international Education Credit Transfer System (ECTS).

The university employs a system of modules (an academic year is split into 4 modules which makes it possible to optimize student workload). Several components are used to assess students' progress. HSE publishes annual



rankings of students and professors.

Teaching in English for undergraduates **Yes/No**

for postgraduates **Yes/No**

Number of programmes in English:

17 Master's programs

1 Bachelor's program

20+ International Summer Schools

1 International Summer University

UNICA institutional contact person:

Vice-Rector Sergei Erofeev

Address: 101000 Russia, Moscow, 20 Myasnitskaya st.,
Room 304

Tel: +7 (495) 531-00-66

Fax: +7(495) 628-79-31

E-mail: erofeev@hse.ru

International Relations Office **Yes/No**

Director/Head: Marina Batalina, Head of Office for
International Cooperation

Address: 101000 Russia, Moscow, 20 Myasnitskaya st.,
Room 432

Tel: + 7 (495) 772-95-90 *11363

Fax:-

E-mail: mbatalina@hse.ru

Staff: **6**

Other offices coordinated by Vice-Rector Sergei Erofeev:
Office of Internationalization (10 people), International
Admissions Office (3 people), Visa and Travel Support
Office (6 people), Office for CIS and Baltic countries
cooperation (12 people), Office for Diploma Evaluation (2



people), Vice-Rector personal assistants (2 people): total number 41.

Budget (2015; in EUR: exchange rate – 22.09.2015; all international offices mentioned in total, salaries are included):

Approximately € 1,1 million

Vice-Rector
Sergei Erofeev

***Please send this questionnaire to the UNICA Secretariat :
office@unica-network.eu***

Report on the Higher School of Economics submission to UNICA

Franck Leprévost
University of Luxembourg

The Higher School of Economics (HSE) addressed its filled UNICA membership candidacy form on September 22nd, 2015. The form is complete, and HSE fulfills the criteria stated in the UNICA Membership Policy (shortened hereafter as UMP) approved by the UNICA Steering Committee in Brussels, February 19th, 2009. More precisely:

1. HSE has its center of gravity, and its headquarter in Moscow, Russia. Moscow is the capital of Russia, and Russia is a member country of the Council of Europe since February 28th, 1996. Hence HSE is a university of a capital of Europe in the sense understood by UNICA.
2. The University of Luxembourg supports HSE's candidacy. Since the University of Luxembourg is a member of UNICA, and Luxembourg is a non-neighboring country of Russia, the 2nd condition of the UMP is satisfied to 50 %. I shall describe below the reasons for this support.
3. The Lomonosov Moscow State University, already a UNICA member based in Moscow, sent September 24th, 2015 its endorsement regarding HSE.

Created November 27th, 1992, the Higher School of Economics (HSE), despite its denomination, is a comprehensive university. Its center of gravity is in Moscow, while it also has campuses in Nizhny Novgorod, Saint Petersburg and Perm. In the Russian context, HSE is a national research university, and is part of the national program 5-100/2020. This program aims at having 5 Russian universities among the best 100 worldwide by 2020. To this purpose, 15 Russian universities were selected. HSE is among them, what in itself speaks for its quality.

HSE has 10 faculties, roughly 25000 students, is fully Bologna-compliant, and was the first Russian university to adopt the Bachelor-Master-PhD and ECTS system. HSE offers many programs in English (at the graduate and post-graduate level), and recruits its faculty internationally. HSE has a substantial number of international partnerships, many of them with UNICA universities. By the way, our university recently has entered as well a partnership with HSE, in the field of mathematics, and of entrepreneurship. I gained to know many colleagues from HSE, in these different domains, as well as Vice-President Sergei Erofeev. What I highly appreciated is the reactivity of all the people I got in contact with. In terms of scientific fields particularly preeminent at HSE, the focus is on economics, social sciences, humanities, mathematics and computer science. What is also impressive is the speed with which this university developed, not only in size, but also in quality. The consequence is that it is performing very well in terms of rankings (among the top 3 in Russia, and top 200 worldwide by subjects according to QS).

Very well connected within Russia, HSE is also internationally highly visible. This university belongs to the European University Association, and to other important European and international networks.

In view of what precedes, which only gives a very short overview of the intrinsic qualities of HSE, I am convinced that HSE will be an active provider of ideas to UNICA. Therefore, even if the usual rule is to have only one member per European capital, since Lomonosov provided its blessing to the candidacy of HSE to our network, I hereby advocate in favor of making an exception for HSE, and welcome this outstanding university to UNICA.

Made in Singapour, September 24th, 2015.

Report on the Higher School of Economics application to join UNICA

Stavros Zenios, University of Cyprus.

The Higher School of Economics (HSE) expressed interest to participate in UNICA activities and apply for membership since 2014. Meetings with HSE leadership at various venues created a positive impression and the University submitted its membership candidacy application in September 2015.

HSE fulfills the formal membership criteria: (1) It is a publicly funded University, (2) it is situated in the capital, and (3) it offers an extensive range of University degrees at the undergraduate and post-graduate levels (Master and Doctorate). While the name of the School refers to economics, this is a comprehensive University offering programs in social sciences, computer science and the humanities in addition to economics. Depending on the level of studies, it offers programs in 16-28 different fields, distributed among 10 faculties. It complies with the Bologna process and uses ECTS.

The Steering Committee asked for a recommendation report from a Steering Committee member from University of Cyprus that is a non-neighboring country to Russia. The recommendation is positive for the reasons explained below. This, taken together with the recommendation from University of Luxembourg, satisfies another policy criterion.

The positive recommendation of University of Cyprus is based on the more “soft” criteria that HSE clearly satisfies:

- 1. Members must be committed to high quality teaching and research and strive for excellence in both areas at the European and international level.*

HSE is part of a national program of the Russian Federation that aims at having 5 Russian universities among the top 100 worldwide by 2020. 15 Russian universities were selected for special purpose funding and HSE is among them, classified as a National Research University. This by itself speaks highly for its quality. HSE also prides itself in the quality of its teaching that is linked with faculty research and the use of advanced laboratories. It counts several joint degrees with Universities such as LSE, University of Bologna and UCL, including two with UNICA member universities. Collaborations also extend beyond the Atlantic and, naturally, with China. Overall it counts more than 40 double degree programs. 18 programs are offered in English.

- 2. The General Assembly is of the view that more emphasis should be put on co-operation and integration within the network than on expansion for its own sake.*

HSE expression of interest for UNICA was the result of its collaborations with 15 UNICA member Universities. I had the opportunity to visit HSE and meet with its leadership and the discussions created a positive impression of a dynamic international university. They stress the fact that UNICA membership fits naturally in the internationalization agenda of HSE, and it is viewed as another way to strengthen the bi-lateral links that already exist and develop new ones. Therefore the new member is already integrated well with our community. Its admission will contribute to the strength of UNICA.

A comment is in order on why a second University from Moscow. The UNICA member Lomonosov University expressed its support for HSE membership. This is a necessary, but not sufficient condition. The argument for a second member from Russia is based on the complementarities of the two Moscow member Universities. UNICA will count both the historic, prestigious and large Moscow institution (Lomonosov) among its members, as well as one of the newest, upward mobile and agile institutions (HSE). Taken together these institutions provide a representation of the best the Russian capital offers in higher education. The size of the country justifies more than one member Universities and the Moscow pair has many of the synergies we have observed in Ankara, Rome, Berlin and elsewhere with multiple UNICA members.

Given the above University of Cyprus recommends admitting HSE as a member University from Moscow. HSE will gain from formal membership and it will strengthen the network with its presence.

Nicosia, September 29th, 2015.

UNICA membership policy

MEMBERSHIP IN UNICA STATUTES

Chapter II. Membership

Article 5. Admission

Membership of the Association shall be granted to:

1. the institutions mentioned in the present deed;
2. any legally constituted university in a capital of a European country which submits a request to the Steering Committee and has been admitted to the Association by decision of the General Assembly following the proposal of the aforementioned Steering Committee.

MEMBERSHIP CRITERIA FOR THE UNICA NETWORK (2008)

1. UNICA is a network of universities from the capital cities of Europe. It is clear, therefore, that **all capital cities are eligible for inclusion** and it has been accepted in recent years that this means **capital cities of countries rather than regions**. Several of the larger cities (Rome, Madrid, Berlin, Paris) have **more than one university** as members.
2. Members must be committed to high quality teaching and research and strive for excellence in both areas at the European and international level. This is crucial to the network and it is central to our membership criteria.
3. The universities must be publicly funded and comprehensive providing degrees at Bachelor, Master and Doctoral level. This excludes private universities, and it also excludes purely business, science, or engineering universities. However, this does not mean that universities lacking the full range of Faculties are completely ineligible, as there may be valid national reasons for the restricted range. Judgement is required on each application.
4. The General Assembly is of the view that more emphasis should be put on co-operation and integration within the network than on expansion for its own sake.

UNICA MEMBERSHIP POLICY

As approved by the UNICA Steering Committee, Brussels, 19 February 2009

Once the candidature of a University is accepted for consideration by the SC, the SC will proceed as follows before sending the membership application to the GA:

1. The University is based in a member country of the Council of Europe.
2. The candidature of the University should receive the support of two UNICA Universities located in two different non-neighbouring countries.

- The quality of the University-candidate will be evaluated.
 - The two Universities that support the candidature take the responsibility for the quality of the University-candidate.
3. The candidature of the University will be put again on the agenda of the SC for consideration.

The SC agrees that:

- UNICA does not aim to increase the number of members significantly.
- One member per capital is the rule. Exceptions have to be justified.
- Before considering the candidature of a University located in an “already-UNICA-capital”, the opinion of the previous members in the capital is requested.

Opinion of Lomonosov Moscow State University

-----Original Message-----

From: khokhlov@polly.phys.msu.ru [mailto:khokhlov@polly.phys.msu.ru]

Sent: jeudi 24 septembre 2015 08:31

To: office@unica-network.eu

Cc: zenioss@ucy.ac.cy; secretary.general@unica-network.eu

Subject: [Re: UNICA request for opinion: candidacy of Higher School of Economics, Moscow]

Importance: High

Dear Colleagues,

M.V. Lomonosov Moscow State University supports the application of Higher School of Economics to become a member of UNICA Network.

With best regards,

Alexei Khokhlov

Vice-Rector

----- Original Message -----

Subject: UNICA request for opinion: candidacy of Higher School of Economics, Moscow

From: "UNICA Secretariat" <office@unica-network.eu>

Date: Fri, September 18, 2015 13:25

To: khokhlov@polly.phys.msu.ru

Cc: zenioss@ucy.ac.cy

secretary.general@unica-network.eu
 "'Oleg Gubin'" <gubin@rector.msu.ru>

Dear Prof. Alexei Khokhlov,

I am contacting you as another university from Moscow - Higher School of Economics - has expressed interest in becoming a member of the UNICA Network.

In accordance with the UNICA membership policy, in case of a Candidate Member located in a European capital city which is already represented in the Network, an opinion of a Member University from the same capital city is

requested before placing the candidacy on the agenda of the UNICA General Assembly. In this context, if there is anything that you find important and relevant regarding the candidacy of HSE and that you would like the UNICA Steering Committee to take into account, please inform us by Wednesday 30 September.

I thank you in advance for your reply and hope to have the opportunity to meet you at the UNICA General Assembly 2015 <<http://www.unica-network.eu/event/unica-general-assembly-2015>> in Brussels.

Kind regards,

On behalf of Prof. Stavros A. Zenios,

UNICA President

Kris Dejonckheere

UNICA Secretary General