

Supporting the coordination of multi-partner EU-funded projects

Ana Cordeiro

Office for Research, Engagement and Innovation Services

Stockholm University



Stockholm University contributes to the development of a sustainable democratic society through knowledge, enlightenment, and the pursuit of truth.

Education and Research in Human and Natural Sciences

- 30'500 FTE students
- 1'400 PhD students
- 5'700 employees
- 51 departments, centres & institutes

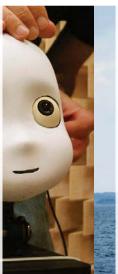




16 profile areas reflect the commitment to basic research

HUMAN SCIENCES

- Worlds & conditions of children and youth
- Internationalisation & Migration
- **Cultural Heritage & Historical Process**
- Power, Democracy & Welfare
- Norms, Law & Ethics
- Society, Organisations & Individuals
- Language & Learning
- Visual Representations & Interface



NATURAL SCIENCES

- Astrophysics, Cosmology & Particle Physics
- Atomic, Molecular and **Complex Quantum System Physics**
- **Biological Membranes**
- Catalysis in Organic Chemistry
- Climate, Seas & Environment
- Mathematical Theory Development & Modelling
- **Materials Chemistry**
- **Gene-Environment Interactions**





Organization

University Board

Internal Audit

President

Human Science

Board of Human Science 2 Deputy Vice Presidents (also Deans)

Faculty of Humanities Faculty Board Dean

Departments¹

Departmental

Board²

Head

Faculty of Law Faculty Board

Departments:

Departmental

Dean

Board

Faculty of Social Sciences Faculty Board Dean

Departments¹ Departmental Board²

Head

Natural Science

Board of Science (also Faculty Board) Deputy Vice President (also Dean)

Biology Earth and Environmental Sciences Chemistry

Mathematics/Physics **Section Deans**

Departments1:

Departmental Board² Head

University Administration

University Director Office of the President

Office of Research, Engagement, and **Innovation Services**

Finance Office

Property Management Office

IT Services

Office of Human Science Office of Natural Science

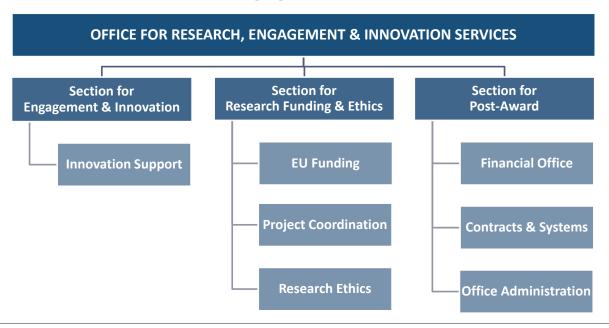
Human Resources Office Communications Office

Stockholm University Library **Student Services**

- 1 Or equivalent centre or institute
- 2 Or equivalent board



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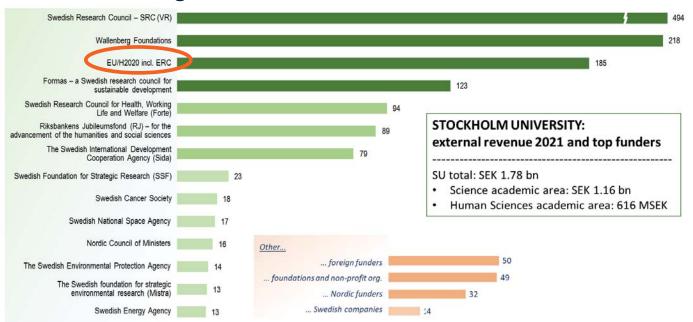


Office For Research, Engagement & Innovation Services

- Overall goal is to ensure high quality and sustainable long-term conditions for research and innovation as well as public and global engagement
- Contribute to increased external research funding
- Provide support for engagement/collaboration with non-academic partners
- Provide support for innovation
- Provide support in research integrity and ethics
- Provide support to the University leadership/Faculty Deans and Department Heads



External funding





Coordination of EU projects

Role of coordinator is perceived as very prestigious





Scientific excellence

Leadership

Visibility

Impact



all non-scientific responsibilities....



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Approach to support the coordination of projects

Project Manager imbedded in central administration

BUT closely working with researchers and fully integrated in project(s)

- Professional management
- EU funding insight
- Facilitated admin interactions
- Optimization of resources



- Effective management
- Researcher focus on scientific leadership



Project Coordination support offered at SU

One Project Manager, started later 2017 (me!)

Currently two additional ("part-time") Project Managers

My background

PhD in Engineering Sciences & Degree in Chemical Engineering

- ca. 10 years experience as researcher (PhD student, postdoc, group lead)
- ca. 10 years experience in science management (DE, CH, SE)

Extensive experience in large, multi-partner, multi-sector, interdisciplinary projects





Ongoing projects



H2020 RIA (Climate)

22 Beneficiaries

12 Countries

ca. 150 Researchers

ca. 8 Mio EUR

Oct 2019 – Sept 2023



H2020 MSCA-ITN

13 Beneficiaries + 11 Partners

6 (+3) Countries

15 Early Stage Researchers

ca. 4 Mio EUR

Jan 2020 - Dec 2023



FORCeS: Constrained aerosol forcing for improved climate projections

Coordinators: Ilona Riipinen (Dept Environmental Science) & Annica Ekman (Dept Meteorology)

Overall aim: Understand and reduce the long-standing uncertainty of the effects of anthropogenic aerosol particles on climate, which are crucial to increase confidence in climate projections. Climate projections provide a basis for mitigation planning as well as key information on emission pathways that will facilitate achieving the targets of the Paris Agreement.

https://forces-project.eu/

@FORCeS_H2020





This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 821205



ITN PERFORCE3:

Innovative Training Network (ITN) PER and polyfluorinated alkyl substances (PFASs) towards the Future Of Research and its Communication in Europe 3

Coordinator: Ian Cousins (Dept Environmental Science) & Jon Benskin (Assistant Coordinator)

Aims: Provide a doctoral training programme in the field of PFASs contaminants to 15 ESRs.

Develop analytical tools to better characterize total PFAS exposure; improve the understanding of PFAS exposure pathways and health effects in humans; investigate solutions for PFAS contamination problems.

https://perforce3-itn.eu/ @PERFORCE3 ITN





This project has received funding from the European Union's Horizon 2020 research and innovation programme under the Marie Skłodowska-Curie grant agreement No 860665.







Different policy...

Excellent (top-down) research

VS

Excellent (bottom-up) research+ high quality PhD training

Different funding model...

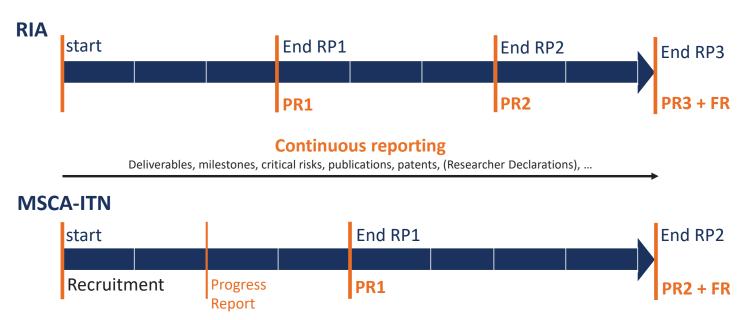
Actual costs

VS

Unit costs



Different timelines...





The support offered to coordinating researchers

From the idea to the final payment and subsequent audits/checks...







The support I offer researchers...



Help with the identification of suitable funding sources / calls



Review and/or proofreading of application



Assistance with the Participant Portal



• Help with the coordination of the proposal



• Interfacing on questions regarding ethics, budgeting, data management...





The support I offer researchers...



Handling and management of legal agreements



Overall financial management



Primary contact person for all administrative and legal inquiries



• Interfacing with European Commission





The support I offer researchers...



Overall operative project coordination and management



 Plan and establish templates, write internal guidelines and setup of procedures for monitoring and quality control



Lead the organization of meetings of consortium decision-making bodies and follow-up on the implementation of decisions



Member of project executive body (as voting member or advisor)





The support I offer researchers...



Monitoring of progress vis-a-vis workplan, fund expenditure, risks, gender balance



Lead planning, coordination and preparation of progress, periodic and final reports



Organization of reviews (with the European Commission)



Contact person for project participants and organizations administrative staff





The support I offer researchers...



Responsible for internal communication



Support with external communications



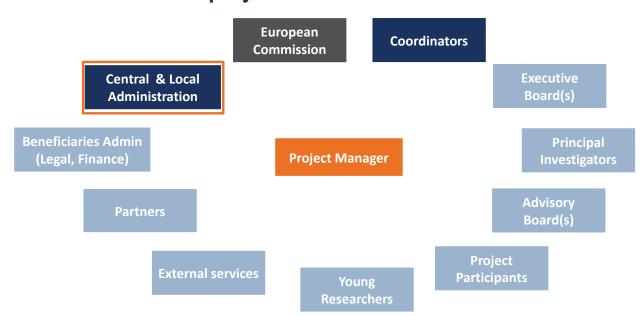
Coordinate organization of consortium meetings and other activities



Interface / support other aspects including e.g. ethics and open data

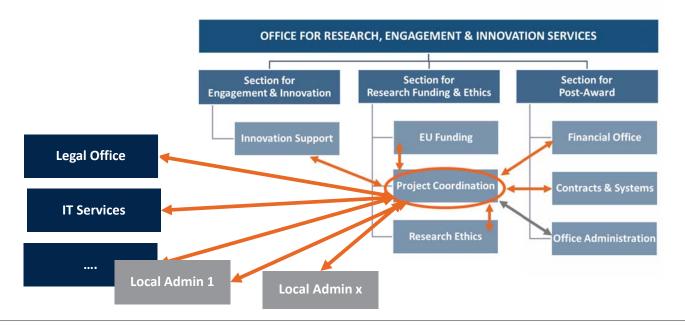


Interactions in a project





Facilitated internal admin interactions





Skills needed...

- Academic background
- Organization
- Communication
- Writing
- Proactivity / leadership
- Pragmatism
- Flexibility
- Ability to deal with change and ambiguity



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Challenges

- Launching phase
- Overlapping deadlines (multiple projects)
- Several countries (incl. office hours, holidays)
- Several topics
- Managing expectations
- Limited resources





Thank you for your attention!

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